2018 Full Year Results

Combination & Creation



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Stephen A. Carter Group Chief Executive

2018 Combination & Creation



07 March 2019 2018 Full Year Results

The Informa Journey 2013-2018



PROGRESSIVE IMPROVEMENT IN OPERATING FOCUS AND PERFORMANCE

The Informa Journey 2013-2018

Revenue by region



Revenue by region

PROGRESSIVE IMPROVEMENT IN MIX AND PREDICTABILITY

The Informa Journey 2013-2018



Underlying revenue growth (%)

Free cash flow (£m)



Adjusted earnings per share (p)



Dividends per share (p)



FIFTH CONSECUTIVE YEAR OF GROWTH IN REVENUE, EARNINGS, CASHFLOW & DIVIDENDS

2018: Combination & Creation

Growth	Further improvement in underlying revenue growth +3.7%
Performance	Underlying profit growth 2.3% and consistent Group margin
Strong	Operating cash conversion 91% Free Cash Flow >£500m or >£600m pro-forma for a full year of UBM
Depth	Addition of Hanley Wood, Penton and UBM creates Operating Strength and Industry Specialisation
Robust	Balance sheet leverage 2.9x at year-end Underpinned by long-term flexible financing
Returns	Progressive dividends, +7%, growing in line with earnings
	DEPTH, SPECIALISATION AND CONTINUING GROWTH

2018: Improving Financial Performance





AIP

Accelerated Integration Plan: 12 month programme











2018 Financial Delivery



2018 Full Year Results

1 34.9%

Higher Reported Revenue +34.9% to £2,369.5m (2017: £1,756.8m)

+3.7%

Improving Underlying Revenue Growth

+3.7% vs +3.4% underlying revenue growth in 2017

+34.4%

Increased Adjusted Operating Profit +34.4% to £732.1m (2017: £544.9m)

7.0%

Growth in Adjusted Diluted EPS +7.0% to 49.2p (2017: 46.0p)

2.9x

Deleveraging Balance Sheet Net debt/EBITDA 2.9x (2017: 2.5x)

7.1%

Enhanced Dividend Per Share

up 7.1% to 21.9p (2017: 20.45p)

+25.5%

Strong Free Cash Flow

+25.5% to £503.2m (2017: £400.9m)

IMPROVING FINANCIAL PERFORMANCE IN 2018

Growth In Revenue, Adjusted Profit And Earnings

	2018 £m	2017 £m
Revenue	2,369.5	1,756.8
Adjusted Operating Profit	732.1	544.9
Adjusted Operating Margin	30.9	31.0
Net finance costs	(82.4)	(59.1)
Adjusted profit before tax	649.7	485.8
Adjusting items	(367.6)	(217.6)
Reported Profit before tax	282.1	268.2
Adjusted tax charge	(116.2)	(103.0)
Effective tax rate	17.9	21.2
Adjusted profit	533.5	382.8
Minority interest	(13.7)	(2.4)
Adjusted EPS (diluted)	49.2	46.0
Dividends per share (p)	21.90	20.45

Improving Growth
Higher underlying growthReported growth impacted by currency
Operating margin
 Currency impact Higher depreciation from capex flow- through
Adjusting items
 Increased amortisation, acquisition and integration costs
Decrease in effective tax rate
Primarily due to US tax reforms
Higher Minorities
Higher MinoritiesIncreased local partnerships
-
 Increased local partnerships
 Increased local partnerships Progressive Dividends Dividend growth in line with earnings:

Improving Underlying Revenue Growth & Combination



Improving Underlying Revenue Growth & Combination

	2018 £m	2017 £m	Actual %	Underlying %
Revenue				
Global Exhibitions	575.8	560.4	2.7	6.7
Academic Publishing	533.2	530.0	0.6	2.2
Business Intelligence	385.6	383.4	0.6	2.6
Knowledge & Networking	261.4	283.0	-7.6	2.3
UBM (stub period)	613.5			3.7
Group	2,369.5	1,756.8	34.9	3.7
Adjusted Operating Profit				
Global Exhibitions	200.1	201.4	-0.6	6.0
Academic Publishing	198.4	208.0	-4.6	0.3
Business Intelligence	91.1	91.6	-0.5	0.9
Knowledge & Networking	39.9	43.9	-9.1	-2.1
UBM (stub period)	202.6			2.2
Group	732.1	544.9	34.4	2.3
Operating Margins				
Global Exhibitions	34.8	35.9		
Academic Publishing	37.2	39.2		
Business Intelligence	23.6	23.9		
Knowledge & Networking	15.3	15.5		
UBM (stub period)	33.0			
Group	30.9	31.0		

Global Exhibitions

 Continued strong growth, ahead of the Exhibitions market

Academic Publishing

- Consistent underlying growth
- Books improvement

Business Intelligence

- Further improvement in growth
- New business momentum

Knowledge & Networking

- Further improvement in growth
- Increased focus and mix

UBM Portfolio

- 12 month performance as expected at +2.8%
- 12 month performance Ex-Fashion +5%, Ex-Fashion & Life Sciences +6%

Spotlight on...

1. Strong Growth In Free Cash Flow

2. Robust Balance Sheet Underpins Long-term Financing

3. Robust and Resilient Margins

4. Currency Mix For Enlarged Group

5. Minimal Impact from IFRS 16 Lease Accounting

1. Strong Growth In Free Cash Flow



Increased Free Cash Flow (£m)

- Strong profit growth
- 91% operating profit conversion
- Consistent investment for growth
- Higher Depreciation post GAP
- Pro-forma FCF of >£600m including a full year of UBM



2. Robust Balance Sheet Underpins Long-term Financing

Efficient balance sheet

- 2.9x covenant gearing at end December
- Balanced mix of funding sources

Flexible financing

- RCF renegotiated Feb 2019
- Increased facility size to £900m
- Expanded syndicate reflecting geographic mix of enlarged group
- Improved terms providing greater flexibility
- Improved terms reducing Group's overall weighted average cost of debt to c.3.7%
- Extended overall Group maturity profile to average of 5.2 years
- 2020 maturities in November (Bond) and December (USPP)

Uses of cash flow (£m)



Pro-forma debt maturity as at 31 Dec 2018 (£m)



SECURE AND FLEXIBLE LONG-TERM FUNDING PROFILE

3. Robust and Resilient Margins

				Growth, Mix &	
	2017 Adj. OP Margin %	FX impact %	Portfolio impact %	Investment impact %	2018 Adj. OP Margin %
Global Exhibitions	35.9	-0.7	0.0	-0.4	34.8
Academic Publishing	39.2	-0.8	-0.1	-1.1	37.2
Business Intelligence	23.9	-	+0.4	-0.7	23.6
Knowledge & Networking	15.5	-0.1	+1.1	-1.2	15.3
Informa ex-UBM	31.0	-0.5	+0.4	-0.7*	30.2
UBM (stub period)			0.7		33.0
Informa Group	31.0	-0.5	+1.1	-0.7*	30.9

*Investment impact includes a £15m increase in Informa's Depreciation charge ex-UBM in 2018, a 0.9% impact on margin

CONSISTENT COMMITMENT TO MARGINS OVER 30%

4. Currency Mix For Enlarged Group



KEY CURRENCY SENSITIVITY FOR INFORMA IS US DOLLAR

5. Minimal Impact from IFRS 16 Lease Accounting

Expected impact of IFRS 16 on 2019 Financials

Balance Sheet:

Increase in Assets	+£300m to +£320m
Increase in Liabilities	+£300m to +£320m

Profit & Loss Account:

Increase in Adjusted Operating Profit	+£4m to +£6m
Increase in Adjusted EBITDA	+£35m to +£40m
Increase in Net Interest Charge	+£11m to +£15m
Decrease in Adjusted Profit Before Tax	-£7m to -£9m
Decrease in Adjusted EPS	-0.4p to -0.6p

ONE-OFF ADJUSTMENT TO 2019 FINANCIALS WITH NO HISTORICAL RESTATEMENT



Capital Allocation Framework For Enlarged Group



Visibility and Predictability



Stephen A. Carter Group Chief Executive

2019 Performance & Growth



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The Knowledge & Information Economy



Informa Group: Strengths & Opportunities

	Informa Markets £1,360m	Informa Connect £215m	Informa Tech £225m	Informa Intelligence £360m	Taylor & Francis £530m
Strengths	 Specialist B2B brands International reach Industry depth 	 Specialist B2B brands Content expertise Audience reach 	 Specialist B2B brands Market focus & depth Audience reach 	 Specialist B2B brands Specialist content/data Subscription renewals 	Publishing brandsSpecialist contentOperating efficiency
Challenges	 Reversing Fashion decline Complex business processes Local management versus central oversight 	 Lower forward visibility of revenue Customer retention Talent retention 	 Pace of change in Technology Competitive market Bringing together separate businesses 	 Investment v Returns Moving up the value chain Price of assets in this market 	 Changing customer demands Library budget constraints Open Access transition
Opportunities	 Digital and Data services New lead generation products and services Fashion <i>GAP</i> 	 Strengthen major brands in key verticals Digital, Media & Training solutions Marketing Services 	 Customer relationships Cross-marketing across products and audiences Develop integrated solutions 	 Portfolio management New business pipeline and conversion Data and workflow solutions 	 Open Access expansion International sales Digital services

Industry Specialisation: Informa Markets

Key Verticals	Revenue	Key Brands
Healthcare & Pharmaceuticals	c£200m	CPhi worldwide Arab Health An Informe Experience Mediab Middle East An Informe Experience
Infrastructure, Construction & Real Estate	c£140m	WORLD OF CONCRETE: CONCRETESHOW CITYSCAPE IN GLOBAL
Fashion & Apparel	c£130m	WWDMAGIC PROJECT COTERIE APLF
Health & Nutrition	c£120m	Supply Side Natural Products Expowest Vitafoods V Global Global
Manufacturing, Machinery & Equipment	c£100m	CIÈE CHINA INTERNATIONAL OPTOELECTRONIC EXPO
Hospitality, Food & Beverage	c£90m	S I N E X P
Maritime, Transportation & Logistics	c£85m	FORT LAUDERDALE INTERNATIONAL BOAT SHOW
Beauty & Aesthetics	c£80m	AMAC Cosmo Prof.

Industry Specialisation: Informa Markets

Vertical	Selection of Top 30 Brands	Fragmented Market	High Value Product	Internationa I Market	Structural Growth	Age
Healthcare & Pharmaceuticals	CPhI Worldwide	√√	$\checkmark \checkmark \checkmark$	$\checkmark \checkmark \checkmark$	~ ~ ~	30+
Healthcare & Pharmaceuticals	Arab Health	V V V	√ √	$\checkmark \checkmark$	√ √	40+
Infrastructure, Construction & Real Estate	World of Concrete	$\checkmark \checkmark \checkmark$	$\checkmark\checkmark$	~	$\checkmark\checkmark$	40+
Fashion & Apparel	Magic	$\checkmark\checkmark\checkmark$	√ (√)	\checkmark	\checkmark	80+
Health & Nutrition	Natural Products Expo West		√ √	~ ~ ~	$\checkmark \checkmark \checkmark$	30+
Health & Nutrition	SupplySide West	~ ~ ~	$\checkmark\checkmark$	~ ~ ~	$\checkmark \checkmark \checkmark$	20+
Health & Nutrition	Vitafoods Europe	~ ~ ~	√ √	$\checkmark \checkmark \checkmark$	~ ~ ~	20+
Manufacturing, Machinery & Equipment	MD & M West	$\checkmark \checkmark \checkmark$	$\checkmark \checkmark \checkmark$	$\checkmark\checkmark$	$\checkmark \checkmark \checkmark$	30+
Hospitality, Food & Beverage	Hotelex & Expo Finefood	$\checkmark\checkmark$	\checkmark	$\checkmark \checkmark$	$\checkmark\checkmark$	20+
Maritime, Transportation & Logistics	Fort Lauderdale Boat Show	√√	~ ~ ~	~ ~ ~	$\checkmark\checkmark$	60+
Maritime, Transportation & Logistics	Monaco Yacht show	√ √	~ ~ ~	$\checkmark \checkmark \checkmark$	$\checkmark\checkmark$	20+
Beauty & Aesthetics	Cosmoprof Asia	~ ~ ~	$\checkmark\checkmark$	$\checkmark \checkmark$	$\checkmark \checkmark \checkmark$	20+
Beauty & Aesthetics	China Beauty	V V	$\checkmark\checkmark$	$\checkmark \checkmark$	\checkmark \checkmark \checkmark	20+
Media & Entertainment	Licensing Expo	$\checkmark \checkmark$	$\checkmark\checkmark$	$\checkmark \checkmark \checkmark$	$\checkmark\checkmark$	30+
Design & Furniture	Furniture China	~ ~ ~	√ √	√√	√ √	20+

TOP 30 BRANDS ALL GENERATE OVER £10M REVENUE, ACCOUNTING FOR c.50% INFORMA MARKETS



Operational Fitness

Investment in data management, sales and marketing, customer services and price

Industry Relations

Investment in the show experience and overall market proposition

AIP Twenty Questions on Fashion



AIP Twenty Questions on Fashion



Informa Markets: Industry Specialisation

Health & Nutrition	Infrastructure, Construction & Real Estate
 B2B brands across the supply chain from ingredients to finished goods International reach in US, Europe, Asia Data, Media, Events, Content, Marketing Services 	 B2B brands across the supply chain from materials to surfaces, finishing, construction, housing and real estate International reach in North America, Latam and Middle East Data, Media, Events, Content and Marketing Services
SupplySide Global Vitafoods V Natural Products Europe V Expowest	WORLD OF CONCRETE: CONCRETE: HOW CITYSCAPE IN GLOBAL
Aviation & Aerospace	Maritime, Transportation & Logistics
 B2B brands across the supply chain from Aerospace to Air Transport, Space, MRO and Business Aviation International reach in US, Europe, Asia & Australia Data, Intelligence, Analysis, Forecasts and Events 	 B2B brands across the supply chain from purchasers, charterers, owners, brokers and suppliers across superyachts, yachts, cruise ships and boats International reach in US and Europe Events, Media, Content, Marketing Services
AVIATION WEEK NETWORK MARKING	SeatradeCruiseGiobal FL FORT LAUDERDALE INTERNATIONAL BOAT SHOW

DEPTH AND BREADTH IN SPECIALIST MARKETS

Informa Tech: Dedicated Industry Specialisation



- Portfolio of more than 100 leading B2B Tech brands •
- Data, Research, Media, Training and Events ٠
- Organised and operating around customers in the ٠ Technology industry
- Comprised of UBM Tech + K&N TMT + Ovum



INFORMING, EDUCATING & CONNECTING SPECIALIST TECHNOLOGY COMMUNITIES


6-Step Revenue Growth Plan Underway

International cross selling project focused on virtual verticals opportunity

Target quick wins in Health & Nutrition, Real Estate & Construction, Beauty & Aesthetics

2 Internationalisation

• Cross-Marketing

Content, data and marketing services initiatives underway in Health & Nutrition, Pharma, Life Sciences, Beauty

Data & Marketing

Solutions

B

Informa Advance established. Aligning plans and models, including continued rollout of Markit Makr

4

REVENUE OPPORTUNITIES FROM INTERNATIONAL REACH & DEPTH IN SPECIALIST MARKETS

Digitisation

Non-endemic sponsorship team established and 90-day priority plan launched

6

Sponsorship

Share best practice. Top 50 events review underway

ි Customer Value Initiatives

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AIP Progressive Portfolio Management

Ambition	Increase the focus on core verticals, where we have strong brands and market positions, and higher quality sources of revenue
Progress	Sale of Life Sciences Media Brands Portfolio for \$100m+, reducing exposure to advertising and media
Review	Ongoing review of IGM and Agribusiness portfolio, amongst others
Potential	Beyond the Life Sciences Portfolio, annual revenue of businesses potentially within scope of PPM is around £120m

FOCUS ON CORE VERTICALS AND HIGH QUALITY REVENUE STREAMS

2019 Growth Outlook



2019 INFORMA GROUP UNDERLYING REVENUE GROWTH 3.5%+



2019 Informa Capital Markets Day





Appendices

New Operating Structure

AIP

12 Month Pro-Forma Financials (ex Life Sciences Media Brands Portfolio)	2018 £m	2017 £m	Reported %
Revenue			
Informa Markets	1,356.4	1,349.9	0.5
Informa Connect	214.9	236.6	(9.2)
Informa Tech	225.8	224.8	0.4
Informa Intelligence	359.0	357.5	0.4
Taylor & Francis	533.2	530.0	0.6
Group	2,689.3	2,698.9	(0.4)
Adjusted Operating Profit			
Informa Markets	426.9	443.0	(3.6)
Informa Connect	30.7	36.2	(15.2)
Informa Tech	56.9	53.9	5.6
Informa Intelligence	91.2	88.9	2.6
Taylor & Francis	197.3	204.0	(3.3)
Group	803.0	826.0	(2.8)
Operating Margins			
Informa Markets	31.5	32.8	
Informa Connect	14.3	15.3	
Informa Tech	25.2	24.0	
Informa Intelligence	25.4	24.9	
Taylor & Francis	37.0	38.5	
Group	29.9	30.6	

Informa Markets

- Addition of UBM portfolio
- 2019 target of 4.5% + ULG

Informa Intelligence

- Ovum moved to Tech, UBM portfolio additions
- 2019 target of c.3% ULG

Informa Connect

- TMT moved to Tech, UBM portfolio additions
- 2019 target of 2.5% + ULG

Informa Tech

- UBM Tech + Ovum + K&N TMT
- 2019 target of 2%+ ULG

Taylor & Francis

- No portfolio changes
- 2019 target of 2%+ ULG

Informa Markets



ATTRACTIVE GROWTH AHEAD OF THE WIDER EXHIBITIONS MARKET

Informa Connect Key Brands Revenue by region TMRE UK **Continental Europe** SuperReturn International North America 2018PF 13TH ANNUAL INTERNATIONAL PARTNERING CONFERENCE **BIO-EUROPE** SPRING[®] Asia Middle East **FundForum** Rest of World FINOVATESPRING International **Revenue by type Revenue by vertical** Healthcare & Pharmaceutical Exhibitor Finance **Marketing Services** Industrial 2018PF 2018PF Sponsorship Tax Law & Accounting Attendee **Energy & Utilities** Other Other

FOCUSED PORTFOLIO ORGANISED AROUND CORE VERTICALS

Informa Tech



INFORMING, EDUCATING & CONNECTING SPECIALIST TECHNOLOGY COMMUNITIES

Informa Intelligence



SPECIALIST B2B DATA & INFORMATION

Taylor & Francis



RESILIENT GROWTH & UNIQUE CONTENT

Informa Markets: Biennial Impact

	H1	H2	FY	Key Biennial Brands
Even years (2018)				
Revenue	c.65%	c.35%	c.£75m	Food Hotel Asia, Health Ingredients Europe,
Adj Operating Margin	<30%	>30%	c.30%	International Powder Bulk, Offshore South East Asia
Odd years (2019)				
Revenue	c.40%	c.60%	c.£95m	Food Ingredients Europe, Marintec China, HOFEX,
Adj Operating Margin	<40%	>40%	c.40%	Food Hotel Indonesia

NB Underlying growth calculations include the like-for-like growth of biennial events versus their previous edition

HIGHER BIENNIAL REVENUE AND PROFITABILITY IN ODD YEARS

Tax Summary

	2018 £m	Tax £m	ETR %
Reported Profit Before Tax	282.1	(60.5)	21.4
Adjusted for:			
Amortisation and impairment	253.4	(42.2)	
Acquisition and integration costs	88.9	(9.6)	
Restructure and reorganisation costs	13.1	(2.9)	
Re-measurement of contingent consideration	(0.1)	-	
UAE VAT charge	9.1	-	
GMP equalisation charge	4.5	(0.8)	
Profit on disposal of businesses	(1.1)	-	
Net finance costs	(0.2)	(0.2)	
Adjusted Profit before Tax	649.7	(116.2)	17.9

Operating Cash Flow Summary

	2018	2017
	£m	£m
Adjusted operating profit	732.1	544.9
Depreciation of property and equipment	13.1	9.2
Software and product development amortisation	42.5	24.8
Share-based payments	8.1	5.4
Pension curtailment gain	(0.8)	-
Adjusted share of joint venture and associate results	(1.0)	-
Adjusted EBITDA	794.0	584.3
Net capital expenditure	(59.4)	(79.0)
Working capital movement	(62.3)	(10.5)
Pension deficit contribution	(4.4)	-
Operating cash flow	667.9	494.8
Adjusted cash conversion	91%	91%
Restructuring and reorganisation	(18.1)	(8.6)
Net interest	(64.2)	(51.8)
Taxation	(82.4)	(33.5)
Free cash flow	503.2	400.9

Other Adjusting Items

	2018 £m	2017 £m
Intangible asset amortisation and impairment	253.4	163.4
Acquisition and integration costs	88.9	24.0
Restructure and reorganisation costs	13.1	12.9
Remeasure of contingent consideration	(0.1)	(0.1)
UAE VAT charge	9.1	-
GMP equalisation charge	4.5	-
Adjusting items in operating profit	368.9	200.2
(Profit)/Loss on disposal	(1.1)	17.4
Net finance costs	(0.2)	-
Adjusting items in profit before tax	367.6	217.6

Currency Sensitivity

Major Currencies	Average Rates		Closing Rates	
	2018	2017	2018	2017
USD	1.33	1.29	1.27	1.35
On a proforma basis (including a full year of UBM), the impact of a 1 cent movement in the USD in 2018:				
Revenue	£13m			
Revenue				
Adjusted Operating Profit	£5m			

Balance Sheet Summary

	2018 £m	2017 £m
Intangibles and goodwill	10,119	4,310
Fixed assets	70	32
Other non-current assets	57	14
Current assets (excluding cash)	549	406
Deferred income	(701)	(463)
Other current liabilities (excluding debt)	(629)	(352)
Net debt	(2,682)	(1,373)
Other non-current liabilities (excluding debt)	(723)	(345)
Net Assets	6,060	2,229

Sponsored ADR Programme

Informa ADRs trade on the US over-the-counter (OTC) market

Symbol	IFJPY
ISIN	US45672B305
Ratio	1 ADR : 2 ORD
Effective date	1 st July 2013
Underlying ISIN	JE00B3WJHK45
Depositary Bank	BNY Mellon

For any questions relating to Informa ADRs, please contact BNY Mellon

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New Informa Brands











See more at https://informa.webdamdb.com/bp/#/pages/45415







Thank you



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